



MBA DEGREE EXAMINATIONS: APRIL/MAY 2024

(Regulation 2022)

Second Semester

MBA – PROJECT MANAGEMENT

P22MPB2413: Procurement and Supply Chain Management

COURSE OUTCOMES

- CO1:** Explain the fundamental concepts in supply chain management and its applications in business organizations.
- CO2:** Propose suitable tools and techniques of supply chain management for taking effective supply chain decisions.
- CO3:** Display analytical thinking skills in the application of suitable supply chain tools and techniques for improving supply chain efficiency.

Time: Three Hours

Maximum Marks: 100

PART A (1Q x 20 Marks = 20 Marks) Case Analysis

- 1 Elaborate on the Vendor rating process employed by organizations highlighting its significance in effective sourcing decisions CO3 [K₆]

PART B (5Q x 4 Marks = 20 Marks) Answer Any 5 Questions Only

- 2 Discuss the “Bull- Whip Effect” in the supply chain and how it impacts inventory management. CO1 [K₆]
- 3 Explain the functions of warehouses in the context of material flow management. Explain the role of warehouses in facilitating efficient inventory management and supporting various distribution models. CO2 [K₂]
- 4 Evaluate the tradeoff between customer service and cost in supply chain management. CO3 [K₅]
- 5 Outline the potential applications of RFID and Blockchain in supply chain management. CO2 [K₂]
- 6 Summarize on the role of third-party logistics providers and discuss how they may be beneficial to the organization when compared to other options. CO3 [K₂]
- 7 Explain the Kraljic’s supply matrix and its uses. CO1 [K₂]

Part – C (3Q x 20 Mark = 60 marks)

- 8 a) Examine the different drivers of supply chain performance and also explain the framework to structure them. CO2 [K₄]

(or)

8 b) How can efficient supply chain management contribute to improving the company's overall performance? CO1 [K₁]

9 a) Explain the role of cycle stock/inventory in inventory management. Elaborate on how cycle stock/inventory is managed in various organizations. CO3 [K₂]

(or)

9 b) "Supply chain performance should be measured from time to time using models such as the SCOR Model". Explain CO2 [K₂]

10 a) Illustrate how Information Technology has played a role in optimizing supply chain management. CO1 [K₂]

(or)

10 b) Compare and contrast the various distribution (transportation) design models and give examples of situations where the above-mentioned models might be used. CO3 [K₄]
