



**MBA DEGREE EXAMINATIONS: NOV/DEC 2024**

(Regulation 2024)

First Semester

**MBA – INNOVATION ENTREPRENEURSHIP AND VENTURE DEVELOPMENT**

24IET501: Technology and Innovation Management

**COURSE OUTCOMES**

- CO1:** Analyze and apply key concepts of technology and innovation management in real-world business contexts.
- CO2:** Develop strategic technology roadmaps that align with business objectives and foster innovation.
- CO3:** Manage innovation processes within organizations, including R&D and the integration of new technologies.
- CO4:** Assess the impact of emerging technologies on business models and industries, considering ethical and societal implications.

**Time: Three Hours**

**Maximum Marks: 100**

**Answer all the Questions: -  
PART A (10 Q x 2 = 20 Marks)**

- |                                                                                    |     |                   |
|------------------------------------------------------------------------------------|-----|-------------------|
| 1. Explain how technology & innovation are different.                              | CO1 | [K <sub>2</sub> ] |
| 2. Illustrate with an example on what a disruptive innovation is?                  | CO2 | [K <sub>2</sub> ] |
| 3. What is the diffusion of innovation model?                                      | CO1 | [K <sub>1</sub> ] |
| 4. How can companies benefit from open innovation?                                 | CO3 | [K <sub>1</sub> ] |
| 5. What is core competency for a company?                                          | CO4 | [K <sub>1</sub> ] |
| 6. What is a Business Model? Explain with an example.                              | CO2 | [K <sub>2</sub> ] |
| 7. What is process and product innovations? Explain with examples.                 | CO3 | [K <sub>2</sub> ] |
| 8. What is the role of technology in innovation?                                   | CO2 | [K <sub>1</sub> ] |
| 9. Explain why Zoho's products are considered an example of disruptive innovation. | CO1 | [K <sub>2</sub> ] |
| 10. What is an incremental innovation? Explain with examples.                      | CO4 | [K <sub>2</sub> ] |

**Answer the following Questions: -  
PART B (5 Q x 16 = 80 Marks)**

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|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 11. | Business Model and Business Model Innovation                                                                                                              | CO2 [K <sub>2</sub> ] |
|     | a. What is a business model and explain its components in detail, providing appropriate examples. (10 marks)                                              |                       |
|     | b. What is business model innovation? Explain with two examples of companies that have successfully implemented business model innovations. (6 marks)     |                       |
| 12. | Explain in detail, with examples, the key strategies for successful technological change with an organization.                                            | CO3 [K <sub>2</sub> ] |
| 13. | Explain in detail the following types of innovations, their characteristics with examples.                                                                | CO2 [K <sub>2</sub> ] |
|     | a. Efficiency Innovation (3 marks)                                                                                                                        |                       |
|     | b. Sustaining Innovation (3 marks)                                                                                                                        |                       |
|     | c. Transformative Innovations (4 marks)                                                                                                                   |                       |
|     | d. Product Innovation (3 marks)                                                                                                                           |                       |
|     | e. Process Innovation (3 marks)                                                                                                                           |                       |
| 14. | Give an overview of the following technologies and explain in detail the impact of these technologies across different industries:                        | CO1 [K <sub>2</sub> ] |
|     | a. Artificial Intelligence (AI)                                                                                                                           |                       |
|     | b. Internet of Things (IoT)                                                                                                                               |                       |
|     | c. Blockchain                                                                                                                                             |                       |
| 15. | What is disruptive innovation? Explain its characteristics in detail, with examples of how companies have successfully introduced disruptive innovations. | CO4 [K <sub>2</sub> ] |

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